BEST2020

VIRTUAL TECHNOLOGY &
THE CUSTOMER EXPERIENCE:
A BREAST AUGMENTATION CONTEXT

Jessica Castles Professor Rebekah-Russell Bennett Dr. Laura Bray







BA IS THE MOST
COMMON
PROCEDURE IN THE
\$1.4BN AUSTRALIAN
PS INDUSTRY







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RE-OPERATION IS AT AN ALL-TIME HIGH OF 30%





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RE-OPERATION IS AT AN ALL-TIME HIGH OF 30%

GROWING COSTS OF
LEGAL RETALIATION,
NEGATIVE W.O.M, AND
OVERALL PATIENT
DISSATISFACTION

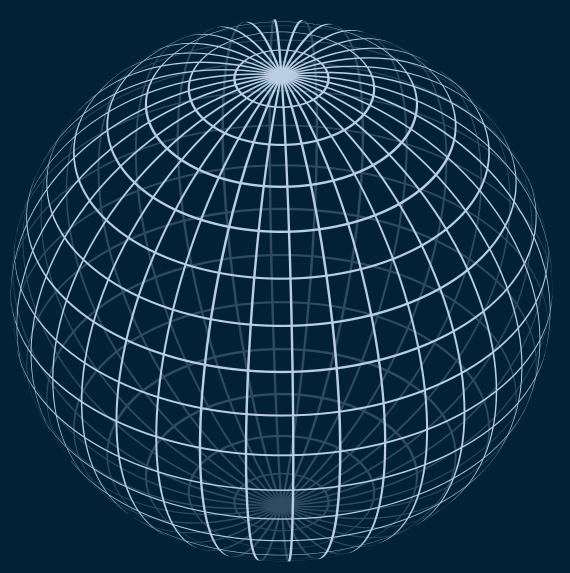






UNREALISTIC
EXPECTATIONS FROM
PATIENTS, PAIRED WITH
THE SURGEON'S FAILURE
TO COMMUNICATE
REALISTIC EXPECTATIONS
(SARWER, 2016)



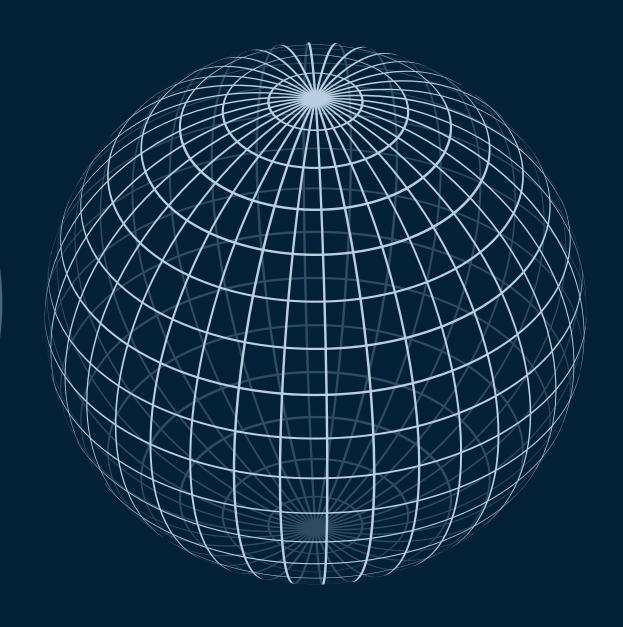




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MANAGERIAL PROBLEM

THERE IS A
MISALIGNMENT OF
PATIENT EXPECTATIONS
AND PERCEIVED
SURGICAL OUTCOMES





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(SARWER, 2016)

MANAGERIAL PROBLEM

THERE IS A
MISALIGNMENT OF
PATIENT EXPECTATIONS
AND PERCEIVED
SURGICAL OUTCOMES

3D IMAGING IS A POTENTIAL SOLUTION



BREAST AUGMENTATION LITERATURE

THE BREAST Q
(PUSIC ET AL., 2009)

Conceptual Framework Of Patient
Satisfaction And Health-related Quality Of Life In Breast Surgery



1. SATISFACTION WITH BREASTS



2. OVERALL OUTCOME



3. PROCESS OF CARE



4. PHYSICAL WELLBEING



5. PSYCHOSOCIAL WELLBEING



6. SEXUAL WELLBEING



BREAST AUGMENTATION LITERATURE

THE BREAST Q (BROWN, 2013)

Conceptual Framework Of Patient
Satisfaction And Health-related Quality Of Life In Breast Surgery



1. SATISFACTION WITH BREASTS

"MISALIGNMENT BETWEEN EXPECTATIONS OF BREAST SIZE AND POST-SURGERY REALITY"





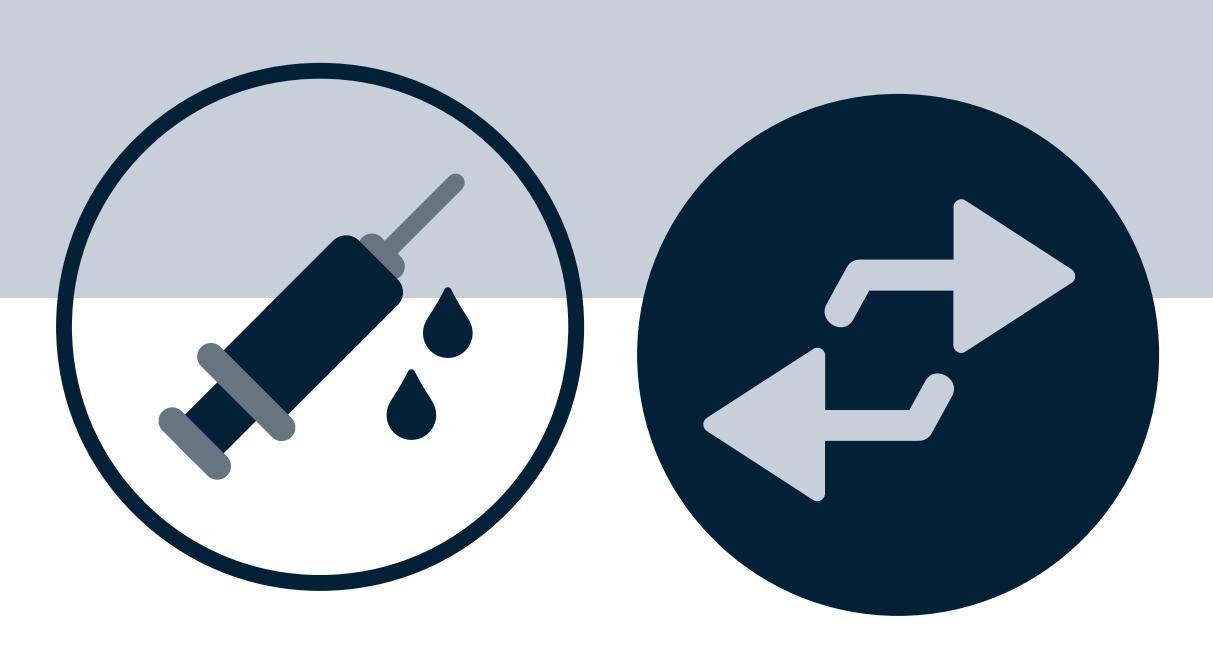




EXPECTATIONS LITERATURE

Expectancy disconfirmation theory (Oliver, 1980)

SERVQUAL





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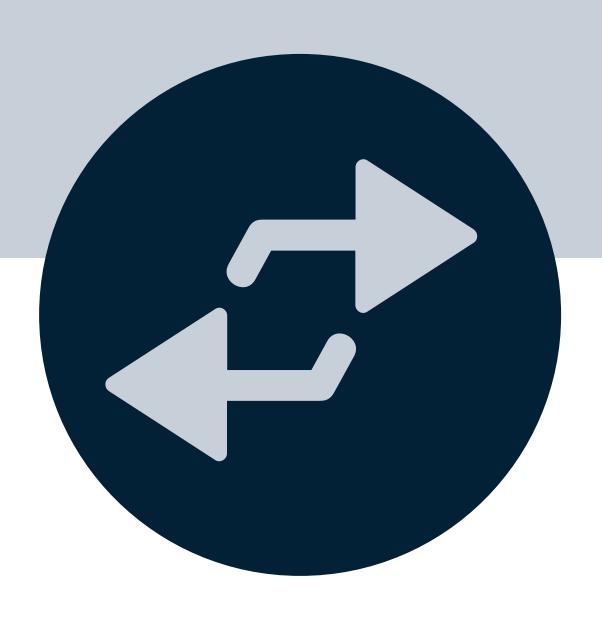
SERVQUAL

COSMETIC CONTEXT

SERVQUAL applications

The influence of social media

The role of patient expectations on satisfaction





EXPECTATIONS LITERATURE

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The influence of social media

The role of patient expectations on satisfaction

ADDRESSING MISALIGNMENT

Standardised jargon (Paraskeva, 2015)

Psychological evaluations (Phillips, 2017)



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ADDRESSING MISALIGNMENT

Standardised jargon (Paraskeva, 2015)

Psychological evaluations (Phillips, 2017)

There is a general lack of research regarding how mediating technologies such as Vectra 3D imaging can impact the evaluation of satisfaction and expectations and shape the customer experience



3D IMAGING LITERATURE



3D IMAGING LITERATURE

BROAD CONTEXT

Surgical planning, cosmetic dentistry, make-up industry (Qiao et al., 2011; Huang et al., 2013; Sutherland et al., 2006)



IMAGING LITERATURE

BROAD CONTEXT

Surgical planning, cosmetic dentistry, make-up industry (Qiao et al., 2011; Huang et al., 2013; Sutherland et al., 2006)

BREAST CONTEXT

- Extant literature remains general & considers 3D breast imaging as a supplement to service experience.
- Mostly evaluates accuracy through physical measurements.
 (Scholz & Smith, 2016; Roostaeian & Adams, 2014; Mailey et al., 2013)



IMAGING LITERATURE

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 (Scholz & Smith, 2016; Roostaeian & Adams, 2014; Mailey et al., 2013)

WHY DO WE NEED THE BREAST CONTEXT?

- Relates directly to psychological, social, and sexual wellbeing.
 Intrinsically linked to femininity and identity.
- Satisfaction is correlated with self-esteem, self-concept, self-worth.



CUSTOMER EXPERIENCE



"An internal and subjective response consumers have to any touch-points with an organisation" (Meyer & Schwager, 2007)

CUSTOMER EXPERIENCE



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CUSTOMER EXPERIENCE

"Encompasses all aspects of the service process" (Zomerdjik & Voss, 2009)



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CUSTOMER EXPERIENCE

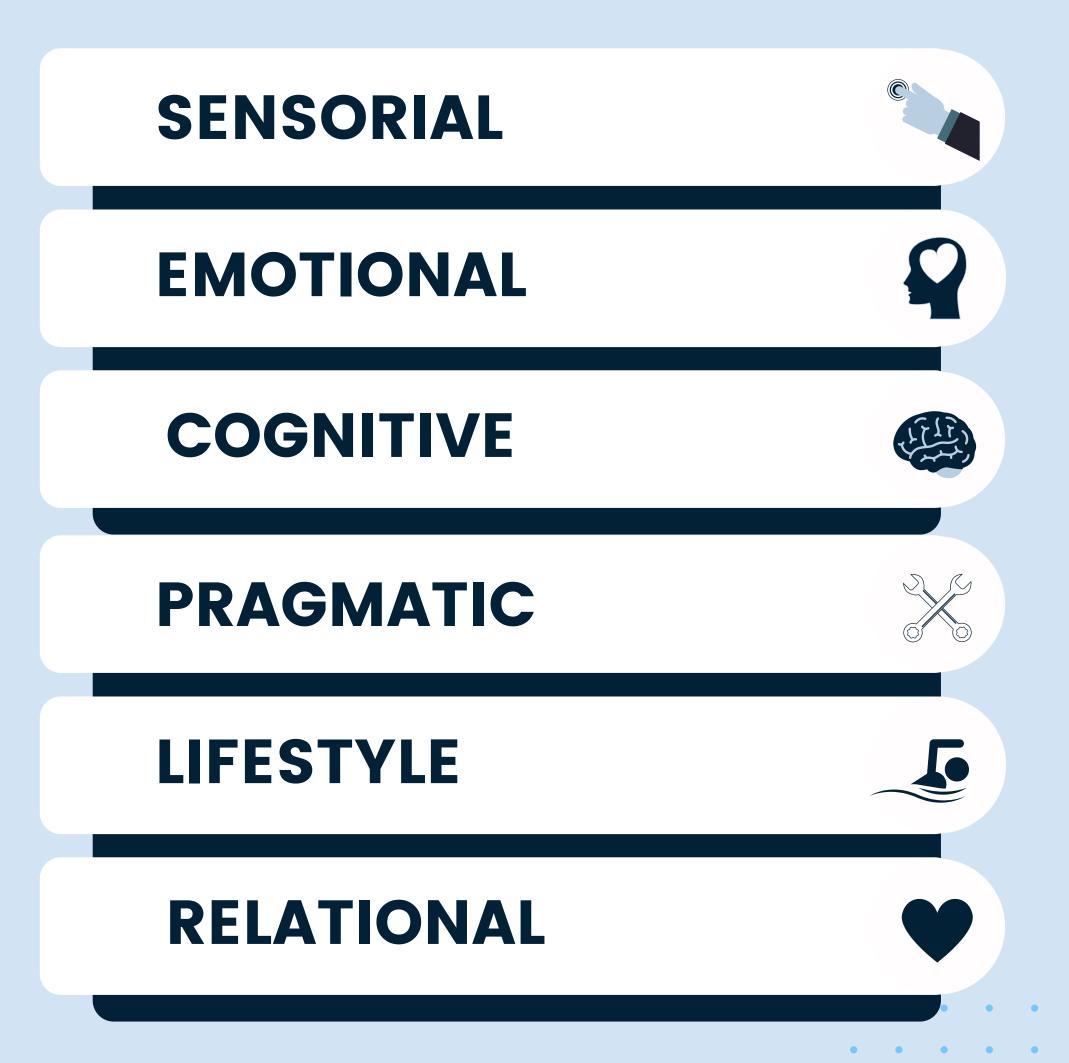
"Encompasses all aspects of the service process" (Zomerdjik & Voss, 2009)

"A comparison between expectations and the stimuli borne out of interaction with the service touch-points" (Gentile, 2007)



GENTILE ET AL. (2007)

CUSTOMER EXPERIENCE FRAMEWORK







GAP 1:

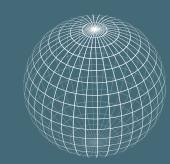
LACK OF RESEARCH
INVESTIGATING THE EXPECTED
CUSTOMER EXPERIENCE IN
BREAST AUGMENTATION
SERVICES





GAP 1:

LACK OF RESEARCH
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GAP 2:

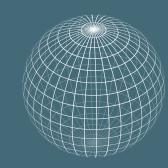
LACK OF RESEARCH
INVESTIGATING HOW 3D
IMAGING CAN MANAGE THE
EXPECTATIONS GAP AND
IMPROVE THE SERVICE
PROCESS





RQ1

HOW DOES A PATIENT EXPECT TO EXPERIENCE THE BREAST AUGMENTATION SERVICE?



GAP 2:

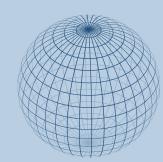
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RQ1

HOW DOES A PATIENT EXPECT TO EXPERIENCE THE BREAST AUGMENTATION SERVICE?



RQ2

HOW DOES 3D IMAGING
SOFTWARE SHAPE THE
CUSTOMER EXPERIENCE FOR
BREAST AUGMENTATION
PATIENTS?



HOLSAPPLE & WU'S (2007) HEDONIC FRAMEWORK OF USER ACCEPTANCE

IMAGINAL RESPONSES

(role projection, fantasy, escapism)

EMOTIONAL RESPONSES

(emotional involvement, arousal, enjoyment)

ACCEPTANCE OF
VIRTUAL WORLDS
(INITIAL, SUSTAINED)



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SENSORIAL
EMOTIONAL
COGNITIVE
(GENTILE, 2007)



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PHYSICAL &
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SAMPLE

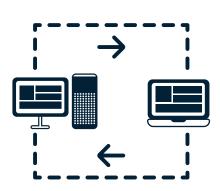
- Sample of 14 females aged 18+ undergoing primary breast augmentation with the same surgeon, at the same clinic
- No congenital conditions





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DATA COLLECTION

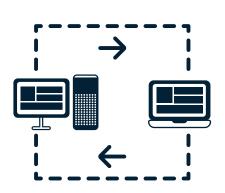
- 28 (14 x 2) semi-structured interviews conducted before and six-weeks post surgery
- 7 women exposed to 3D imaging software, 7 women not exposed to 3D imaging





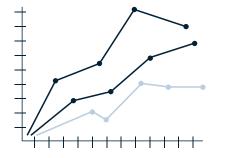
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- 28 (14 x 2) semi-structured interviews conducted before and six-weeks post surgery
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ANALYSIS

• The interviews were transcribed using NVivo software, with coding and analysis heavily influenced by theoretical frameworks.





DEMOGRAPHICS



AGED 21-49







DEMOGRAPHICS



AGED 21-49





COSMETIC HISTORY



9/14 NEVER HAD
COSMETIC PROCEDURE



2/14 HAD NON-SURGICAL TREATMENTS



2/14 HAD SURGICAL PROCEDURES



DEMOGRAPHICS



AGED 21-49



WITH KIDS







9/14 NEVER HAD
COSMETIC PROCEDURE



2/14 HAD NON-SURGICAL TREATMENTS



RESEARCH PROFILE





10/14 WERE MODERATE TO EXTENSIVE RESEARCHERS



12/14 BASED ON WORD OF MOUTH & SOCIAL MEDIA

RQ1: HOW DOES A PATIENT IMAGINE THE BREAST AUGMENTATION EXPERIENCE?

EXTERNAL INFORMATION SOURCES ARE MOST INFLUENTIAL TO THE **IMAGINED EXPERIENCE**

THE IMAGINED **EXPERIENCES EVOLVES** FROM FANTASY TO FACT

THE IMA	NITIVE DIMENSION OF AGINED EXPERIENCE A REAPPRAISAL OF ER DIMENSIONS



RQ1: HOW DOES A PATIENT IMAGINE THE BREAST AUGMENTATION EXPERIENCE?

EXTERNAL INFORMATION
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"I don't have a lot really to ask from the clinic...I read up on everything there was online and on forums and speaking to people about their experiences"

99

THE IMAGINED
EXPERIENCES EVOLVES
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THE COGNITIVE DIMENSION OF THE IMAGINED EXPERIENCE **CAUSES A REAPPRAISAL OF OTHER DIMENSIONS**

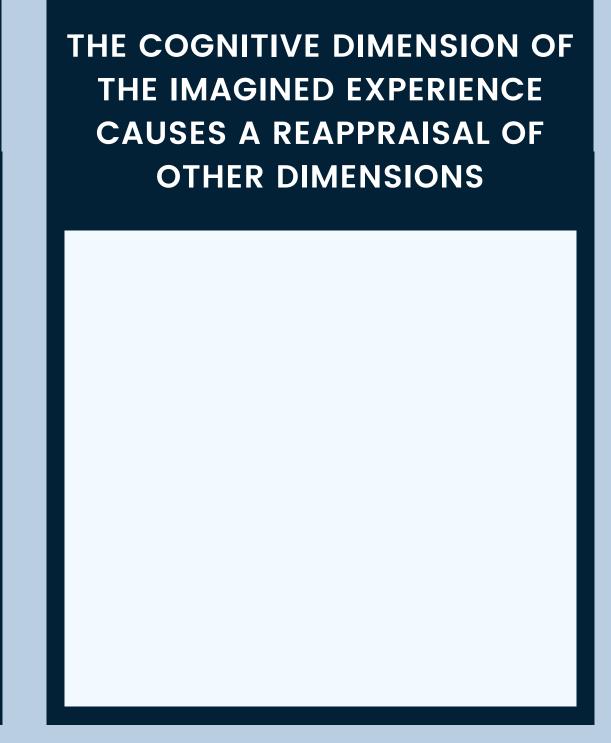


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EXTERNAL INFORMATION SOURCES ARE MOST INFLUENTIAL TO THE IMAGINED EXPERIENCE

- This strategy can be used as a coping mechanism to deal with the high risk nature of credence services (Kasnakoglu, 2016)
- Presents the challenge of information asymmetry between patients who are ill-informed or misinformed (Ngamvichakit, 2014)

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THE IMAGINED EXPERIENCES EVOLVES FROM FANTASY TO FACT

"Growing up I was always self-conscious and I always wanted to have more of a womanly shape" (Pre-Consultation)

"I probably won't have too many emotions going on, it's more of a logistical thing at this point" (Post-Consultation)



THE COGNITIVE DIMENSION OF THE IMAGINED EXPERIENCE CAUSES A REAPPRAISAL OF OTHER DIMENSIONS



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 Increasing tangibility of services may justify the shift from emotional cognitive (Santos, 2002). Yet Hoch (2006) suggests emotional peaks should occur before surgery but this was not the case.

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THE COGNITIVE DIMENSION OF THE IMAGINED EXPERIENCE CAUSES A REAPPRAISAL OF OTHER DIMENSIONS

"I've been really caught up in this whole sizing decision process" (Cognitive)

"I'm not worried about that at all...I'll be fine" (Emotional)





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THE COGNITIVE DIMENSION OF THE IMAGINED EXPERIENCE CAUSES A REAPPRAISAL OF OTHER DIMENSIONS

- Some authors consider dimensional hierarchy (Gentile et al., 2007) but not the interplay between dimensions.
- Emotional regulation through reappraisal may be used as a coping mechanism to avoid emotional stress pre-operatively (Gross, 1998).



RQ2: HOW DOES 3D IMAGING SOFTWARE SHAPE THE CUSTOMER EXPERIENCE FOR BREAST AUGMENTATION PATIENTS?

3D IMAGING PROVIDES 3D IMAGING IS PART OF **IMAGINAL RESPONSES** PEACE-OF-MIND FOR 3D IMAGING IS PART OF **DOMINATE THE 3D** AN INFORMED SEARCH **A PACKAGE** THE ACTUAL CUSTOMER **STRATEGY IMAGING EXPERIENCE EXPERIENCE**



RQ2: HOW DOES 3D IMAGING SOFTWARE SHAPE THE CUSTOMER EXPERIENCE FOR **BREAST AUGMENTATION PATIENTS?**

3D IMAGING IS PART OF AN INFORMED SEARCH **STRATEGY**

"I had done so much research...3D imaging was a really important part of getting a visual of the results compared to looking at photos online"

3D IMAGING PROVIDES PEACE-OF-MIND FOR THE ACTUAL CUSTOMER **EXPERIENCE**

IMAGINAL RESPONSES DOMINATE THE 3D IMAGING EXPERIENCE



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High involvement customer seek to gain control and reduce ambiguity and perceived risk (Schmidt, 1996).

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3D IMAGING PROVIDES
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"I think it was great because when I think about how my 3D images look, I could see that the size I have now was perfect compared to the bigger one I tried on with the simulation" - 3D imaging patient

"I think now at the 6-week mark it feels as though I could have gone a bit bigger, but I'm still super happy" - non-3D imaging patient IMAGINAL RESPONSES
DOMINATE THE 3D
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Peace-of-mind is a reduction of negative emotions and promotion of positive emotions to achieve relief (Chapman & Coups, 2006).

Customers seek to justify their decisions (Lu & Duan, 2017). IMAGINAL RESPONSES
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"I really didn't enjoy seeing my body from angles like that" (Pre-operative)

"I think all clinics should have the software to help people who are unsure like me" (Post-operative)

99



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Imaginal responses
overpowered emotional
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3D IMAGING IS PART OF A PACKAGE

"I think both are important.

The sizers were good for seeing how the size felt, while the [3D imaging] was better to see how it looked and toss up between sizes"





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3D imaging traditionally part of the augmented service offering, while there is a clear role in the core service (Ozment & Morash, 1994).



CONTRIBUTIONS

THEORETICAL

- Considers the prominence of external information sources in the imagined customer experience
- Considers that the customer experience is dynamic and evolves
- 3D imaging is part of an informed search strategy
- 3D imaging leverages imaginal responses to create peace-of-mind



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- 3D imaging leverages imaginal responses to create peace-of-mind

PRACTICAL

- Practitioners should develop comprehensive resources to reduce information asymmetry
- Practitioners should tailor the customer experience to the evolving dimensional hierarchy
- Practitioners should incorporate 3D imaging into the core service
- Practitioners should implement a second "sizing" consultation to the customer experience (including 3D imaging)



BEST CONFERENCE 2020 THANK YOU



